



DOYON, LIMITED

# Doyon's 2009 FNSB Mayor Candidates' REPORT CARD

Dear Doyon Shareholder,

The election for mayor of the Fairbanks North Star Borough will be held on October 6, 2009.

The mayor of the Fairbanks North Star Borough (FNSB) holds a highly important position. The FNSB is home to nearly 100,000 residents, and serves as the "hub" for many thousands more in the surrounding Interior villages. The daily decisions made by the mayor and staff can have a direct effect on Alaska Natives and their families. These daily decisions involve critical areas such as employment, energy, education, transportation, housing, health, taxation, environment and more.

In addition, their decisions can affect Doyon, Limited and the Doyon Family of Companies, Tanana Chiefs Conference, Fairbanks Native Association, Interior Regional Housing Authority, Denakkanaaga and all other Native profit and non-profit organizations located in the borough.

For this reason, Doyon has carefully considered each of the six candidates for FNSB mayor: Hank Bartos, Charlie Boddy, Luke Hopkins, Garry Hutchison, William Stodden, and Tammie Wilson and prepared a scorecard. We applaud and appreciate their participation in our process and our local government, and we sincerely thank them for being willing to serve our community. They are each and every one, an example of the highest level of good citizenship.

Norman L. Phillips, Jr.  
President and CEO  
Doyon, Limited

**It's your voice. It's your choice.**  
**Your vote counts on October 6, 2009.**

## CANDIDATES' OVERALL GRADE *(5 drums being highest)*

**Hank  
Bartos**



**Charlie  
Boddy**



**Luke  
Hopkins**



**Garry  
Hutchison**



**William  
Stodden**



**Tammie  
Wilson**



# Candidates' Top 3 Priorities

## ▶ As a mayor of the Fairbanks North Star Borough, what would be your top three priorities?

### **Hank Bartos**

1. Cost of Energy
  2. Air Quality (PM2.5 Issue)
  3. Efficient and cost effective service delivery
- 

### **Charlie Boddy**

1. Reasonable/ affordable energy.
  2. A healthy environment.
  3. A vibrant sustainable economy.
- 

### **Luke Hopkins**

1. My highest priority is to provide stable economic conditions that foster growth and development.
  2. My second priority is to develop affordable clean energy solutions that offer the community real economic benefits.
  3. My third priority is to provide residents a good quality of life that includes good paying jobs, opportunities for our families, and a healthy community for our children.
- 

### **Garry Hutchison**

1. Managing Borough finances.
  2. Help to solve the community's energy needs.
  3. Economic development.
- 

### **William Stodden**

1. Build a trail system for bikers, skiers & snow machines so they can travel without being criminals!
  2. Reduce spending and eliminating FEDCO.
  3. For me to be totally non-partisan.
- 

### **Tammie Wilson**

1. To find and implement the appropriate balance between efficient services and the tax burden on property owners by conducting a thorough evaluation of expenses so tax relief can be granted.
2. Collaborate with the state delegation, and University, in encouraging a climate that is more conducive for innovative approaches to energy research & development.
3. Protect the rights of borough residents to affordably, and responsibly, heat their homes with any available natural resource. Currently, the Right to simply burn wood is under attack by the EPA.

**“Voice your choice!”**

*You can make a difference! Join the gathering!*

**Remember the date:**

**Candidate Forum**

to be held September 29th.

Check [doyon.com](http://doyon.com) for updates on time and location.



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DISCUSSIONS & DECISIONS		TAXES		
QUESTIONS:	In your opinion, are Alaska Native "for-profit" and "non-profit" businesses adequately included in FNSB discussions and decisions in the following areas: Economic Development / Energy / Transportation / Taxation / Workforce Training / Education	Do you support or oppose establishing the following taxes within the FNSB: Sales Tax / Income Tax / Business Tax	Do you feel the current property tax budget cap is fair?	Is the current property tax budget cap adequate?
<b>Hank Bartos</b>	Economic Development: NO Energy: NO Transportation: NO Taxation: NO Workforce Training: NO Education: YES	Sales Tax: OPPOSE Income Tax: OPPOSE Business Tax: OPPOSE	YES	YES
<b>Charlie Boddy</b>	Economic Development: NO Energy: YES Transportation: YES Taxation: YES Workforce Training: YES Education: NO	Sales Tax: OPPOSE Income Tax: OPPOSE Business Tax: OPPOSE	YES	YES
<b>Luke Hopkins</b>	Economic Development: NO Energy: NO Transportation: NO Taxation: NO Workforce Training: NO Education: NO	Sales Tax: OPPOSE Income Tax: OPPOSE Business Tax: OPPOSE	YES	YES
<b>Garry Hutchison</b>	Economic Development: NO Energy: NO Transportation: NO Taxation: NO Workforce Training: NO Education: NO	Sales Tax: OPPOSE Income Tax: OPPOSE Business Tax: OPPOSE	YES	YES
<b>William Stodden</b>	Economic Development: YES/NO Energy: NO Transportation: YES Taxation: YES Workforce Training: YES Education: YES	Sales Tax: OPPOSE Income Tax: OPPOSE Business Tax: OPPOSE	NO	YES
<b>Tammie Wilson</b>	Economic Development: NO Energy: NO Transportation: NO Taxation: NO Workforce Training: NO Education: NO	Sales Tax: OPPOSE Income Tax: OPPOSE Business Tax: OPPOSE	NO	NO



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## ECONOMY

<b>QUESTIONS:</b>	Other than the military and the university, what is the next most important contributor and "economic driver" of the FNSB?	How important do you feel the rural villages in the Interior are for the FNSB economy?	How important do you feel "for-profit" and "non-profit" Alaska Native businesses are for the FNSB economy?	Do you support or oppose development of energy and mineral resources on Doyon lands?	As mayor, how likely is it that you will have a Native liaison on your staff to strengthen the bridge between Native/non-Native communities?
<b>Hank Bartos</b>	Resource development, support services, tourism	<b>VERY IMPORTANT</b>	<b>VERY IMPORTANT</b>	<b>STRONGLY SUPPORT</b>	<b>VERY LIKELY</b>
<b>Charlie Boddy</b>	Small businesses	<b>VERY IMPORTANT</b>	<b>VERY IMPORTANT</b>	<b>STRONGLY SUPPORT</b>	<b>QUITE LIKELY</b>
<b>Luke Hopkins</b>	Native organizations	<b>VERY IMPORTANT</b>	<b>VERY IMPORTANT</b>	<b>STRONGLY SUPPORT</b>	<b>VERY LIKELY</b>
<b>Garry Hutchison</b>	For-profit and non-profit Alaska Native businesses.	<b>VERY IMPORTANT</b>	<b>VERY IMPORTANT</b>	<b>STRONGLY SUPPORT</b>	<b>VERY LIKELY</b>
<b>William Stodden</b>	Tourism	<b>VERY IMPORTANT</b>	<b>QUITE IMPORTANT</b>	<i>No Response</i>	<b>VERY LIKELY</b>
<b>Tammie Wilson</b>	Transportation	<b>VERY IMPORTANT</b>	<b>VERY IMPORTANT</b>	<b>STRONGLY SUPPORT</b>	<b>VERY LIKELY</b>



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# Doyon's 2009 FNSB Mayor Candidates' REPORT CARD

EDUCATION		VILLAGES		
QUESTIONS:	As mayor, would you support or oppose increased funding for charter/alternative school programs such as Effie Kokrine Charter School?	Do you feel the FNSB does or does not have an urban/rural divide problem?	Do you feel the FNSB should be doing more to improve relationships with Interior Villages?	Do you support or oppose a rural preference for subsistence hunting and fishing?
<b>Hank Bartos</b>	<i>No response</i>	DOES	YES	SUPPORT
<b>Charlie Boddy</b>	SUPPORT	DOES	YES	SUPPORT
<b>Luke Hopkins</b>	SUPPORT	DOES	YES	SUPPORT
<b>Garry Hutchison</b>	SUPPORT	DOES	YES	SUPPORT
<b>William Stodden</b>	OPPOSE	DOES	YES	SUPPORT
<b>Tammie Wilson</b>	SUPPORT	DOES	YES	SUPPORT

# Candidates' Comments

## DISCUSSIONS & DECISIONS

▶ **In your opinion, are Alaska Native “for-profit” and “non-profit” businesses adequately included in FNSB discussions and decisions in the following areas:**

***Economic Development / Energy / Transportation / Taxation / Workforce Training / Education***

### **Bartos**

**Economic Development** - No; Doyon could be a major factor in the Fairbanks economy, however there is very little integration and coordination in our local governments.

**Energy** - Yes; Doyon has the resources, but there is very little collaboration with the local government.

**Transportation** - No; Doyon could be a factor, but once again there is little collaboration.

**Taxation** - No; Doyon could have a bigger voice.

**Workforce Training** - No; there needs to be more integration between Doyon shareholders within the workforce.

**Education** - Yes; two Native leaders have served on the school board -- this is a good start and indicates how the system can work

### **Boddy**

**Economic Development** - No; I believe there are underrepresented areas still to explore. Specific to Alaska Native products, even with the Made in Alaska campaign, the potential of the Silver Hand Program is underutilized.

**Energy** - Yes; the FNSB has benefit from Doyon and other's awareness efforts regarding rural energy issues and partnerships in energy efforts.

**Transportation** - Yes; specifically with busing and air transportation, Interior Alaska has made great strides in the transportation areas.

**Taxation** - Yes; especially when considering the risk of forcing out small business and sending our rural neighbors to Anchorage.

**Workforce Training** - Yes; in recent years, there have been dramatic improvements in local training programs within and outside of the Department of Labor.

**Education** - No; I don't believe the local education system has responded effectively to the diverse nature of Alaska Native issues concerning cultural beliefs and history.

### **Hopkins**

**Economic Development** - No; reports from the Institute of Social and Economic Research and Information Insights have shown that Native organizations are major economic drivers in Interior Alaska, yet Native groups are not always included in discussions concerning FNSB economic conditions. They should be.

**Energy** - No; Doyon's gas venture is developing and Fairbanks should be preparing the necessary infrastructure to take advantage of these coming opportunities. TCC villages need sustainable energy solutions and UAF should participate in this endeavor.

**Transportation** - No; the FNSB currently does some outreach, but should do a better job of soliciting input from Native groups such as Denakkanaaga regarding their needs. On the Borough Assembly, I supported continued funding of reduced bus fees during the cold winter months. However, the borough needs input from Native organizations in order to target such efforts where they are needed and to coordinate with existing programs such as FNA's Community Services.

**Taxation** - No; currently, there is representation of Native interests through a seat on the Fairbanks Economic Development Commission which advises the Assembly on tax policy. For example, on the Commission's recommendation I voted for tax exemptions for the Morris Thompson Center. However, Doyon Properties add considerable value to our tax base, therefore, Native organizations should have a greater voice on these issues.

**Workforce Training** - No; the FNSB supports AK Works which participates with Native entities in construction training, and Doyon itself is committed to workforce training and planning opportunities. However, more can be done. Native groups should have more input on how training resources are allocated, and more can and should be done to build on partnerships between the borough and Native groups. I am highly supportive of all opportunities that provide workforce training.

**Education** - No; while The Doyon Foundation generously provides much needed scholarships that make a direct, positive impact on the lives of individuals, within the School District, the grant funded Alaska Native Education Program should be better integrated and expanded to meet the needs of Native students. As a member of the School District's Recruitment Round Table which examined hiring issues, I believe that increased hiring of Native teachers, tutors, and teacher aides will greatly benefit our students. Soliciting input from Native groups is essential to this effort. I have also been a member of the Mayor's Healing Racism Task Force that has been looking at barriers and developing goals for a strategic plan to address racism in our community.

## Candidates' Comments *(continued)*

### Hutchison

I am not aware of representatives from Alaska Native for-profit or non-profit organizations serving on the Assembly or related Borough funded organizations. I'll change that.

**Economic Development** - No.

**Energy** - No.

**Transportation** - No.

**Taxation** - No.

**Workforce Training** - No.

**Education** - No.

### Stodden

**Economic Development** - Yes/No; partially -- the downtown area was fine until it was torn down. There is no place to meet & socialize & have interaction with Natives. Continue to work on that.

**Energy** - No; Nenana plays a big part for coal & gas development. A major gasline will not solve our problems. Wood is the only "green" source here and I use wood.

**Transportation** - Yes; don't know where we can take them that they can't already go on the system now.

**Taxation** - Yes; they are doing better than most as far as being exempted from taxes.

**Workforce Training** - Yes; Native people should have the same access to jobs and training as everyone else.

**Education** - Yes; not sure we really should -- they receive grants & use that money to advance Native education. The problem is having their people in places of accessing the existing power structure.

### Wilson

Alaska Native businesses are an integral part of the Interior, and state. They should be a regular part of decision-making.

**Economic Development** - No.

**Energy** - No.

**Transportation** - No.

**Taxation** - No.

**Workforce Training** - No.

**Education** - No.

## TAXES

▶ **Do you support or oppose establishing the following taxes within the FNSB:**

**Sales Tax / Income Tax / Business Tax**

### Bartos

**Sales Tax** - OPPOSE

**Income Tax** - OPPOSE

**Business Tax** - OPPOSE

### Boddy

**Sales Tax** - OPPOSE

**Income Tax** - OPPOSE

**Business Tax** - OPPOSE

### Hopkins

In 2007 the Borough offered a ballot measure for a two part sales tax to reduce property taxes - it failed 70/30. The voters have spoken, and I respect that choice.

**Sales Tax** - OPPOSE

**Income Tax** - OPPOSE

**Business Tax** - OPPOSE

### Hutchison

**Sales Tax** - OPPOSE

**Income Tax** - OPPOSE

**Business Tax** - OPPOSE

# Candidates' Comments *(continued)*

## **Stodden**

**Sales Tax - OPPOSE**  
**Income Tax - OPPOSE**  
**Business Tax - OPPOSE**

## **Wilson**

**Sales Tax - OPPOSE**  
**Income Tax - OPPOSE**  
**Business Tax - OPPOSE**

### ▶ **Do you feel the current property tax budget cap is fair? Is it adequate?**

**Bartos** - Yes / Yes; Assembly has done a good job meeting needs of the community with available resources.

**Boddy** - Yes / Yes; until it no longer serves its purpose. . . I feel that it is more important to educate our community about the cap and its purpose.

**Hopkins** - Yes; new construction is a major reason for existing tax payers as a group having lower taxes. Yes; Looking at our previous 5 year approved FNSB budgets, it can be seen that spending has stayed well below the cap – it has worked very well. The current FNSB tax revenue budget approved is \$7 million below the allowed spending cap. This spending is below the voter approved revenue cap and on the Assembly, I have supported keeping it well under the cap.

**Hutchison** - Yes / Yes; taxes should not discriminate against an industry or business.

**Stodden** - No / Yes; it is more than adequate.

**Wilson** - No / No; the cap is, generally, too high.

## **ECONOMY**

### ▶ **Other than the military and the university, what is the next most important contributor and “economic driver” of the FNSB?**

**Bartos** - Resource development and support services. Tourism to lesser degree is also a contributor.

**Boddy** - Small businesses are the most important and under-recognized economic drivers in our community. They create NEW jobs, and encouraging entrepreneurs in the FNSB and neighboring rural communities will grow our local economic base.

**Hopkins** - Native organizations are a vital component of our local economy. Native organizations are the third largest employer in the Interior, contribute more than \$1.5 million in borough property taxes, and spent more than \$137 million in 2006. Their importance to our economy, and our community cannot be overestimated.

**Hutchison** - For-profit and non-profit Alaska Native businesses, through their regional and village corporation resource development and 8(a) activities.

**Stodden** - Tourism.

**Wilson** - Transportation; FNSB is the hub to the Interior for goods and services.

### ▶ **How important do you feel the rural villages in the Interior are for the FNSB economy?**

**Bartos** - Very important.

**Boddy** - Very important; the neighboring communities often must reach outside their villages for services and supplies. The FNSB should not only be the most convenient place, it should be the most competitive.

**Hopkins** - Very important; Fairbanks is a regional hub. The movement of goods and services to the villages is a significant part of the economy. Supporting the increasing mobility of individuals and families to and from Interior village should continue to be a priority.

**Hutchison** - Very important; as goes the Bush, so goes Fairbanks. Our town is a service center for the interior. Viable villages are essential to a vital Fairbanks.

**Stodden** - Very important; Villages are the most important aspect. The borough doesn't generate anything. They are the linchpin to gas development.

**Wilson** - Very important.

## Candidates' Comments *(continued)*

### ▶ How important do you feel “for-profit” and “non-profit” Alaska Native businesses are for the FNSB economy?

**Bartos** - Very important.

**Boddy** - Very important; serving Natives and non-Natives in the borough, these are vital to our quality of life. The ability to accurately match needs and niche markets/services with consumers is critical.

**Hopkins** - Very important; our third largest economic engine is Native businesses. As discussed above, the contributions of Native businesses to the FNSB's economy is absolutely vital to the region's growth and prosperity.

**Hutchison** - Very important; Doyon provides hundreds of well-paying jobs, and its success in developing its land resources is the future for Fairbanks and the Interior.

**Stodden** - Quite important; I'd like to eliminate more of the “non” profit and focus on encouraging “for” profits. The non-profits encourage a “do nothing” approach.

**Wilson** - Very important.

### ▶ Do you support or oppose development of energy and mineral resources on Doyon lands?

**Bartos** - Strongly support.

**Boddy** - Strongly support; I have been in resource development all of my adult life as a coal miner for 38 years.

**Hopkins** - Strongly support; the proximity of important energy developments, both economically and by stabilizing energy costs, would directly benefit our whole community. Mineral development on Doyon lands would be a major economic engine for the borough and should be supported for the benefits it will bring for decades to come. No single option has yet been found that will solve all our needs for affordable, clean energy. I believe it will take a mix of energy solutions to fully benefit our community.

**Hutchison** - Strongly support; Doyon's resources could provide Fairbanks with much needed energy, to compete with other alternatives, and bring wealth to our community through its shareholders.

**Stodden** - I'll leave that to Doyon.

**Wilson** - Strongly support.

### ▶ As mayor, how likely is it that you will have a Native liaison on your staff to strengthen the bridge between Native / non-Native communities?

**Bartos** - Very likely; I will have a Native liaison on my staff.

**Boddy** - Quite likely; while the FNSB employs Alaska Natives, I think that having a liaison to keep current on new and ongoing issues is important. Whether this be a paid position, or a working relationship with local community groups, it is a priority for my administration.

**Hopkins** - Very likely; it is important to me to have Native issues brought into my administration and to have knowledge of these issues inform the decisions I make as mayor. While I will not commit to increasing staffing levels, I recognize the importance of Native concerns in our community. There will be an advisory team that works with my office. Additionally, the importance of AFN returning to Fairbanks is critical to me.

**Hutchison** - Very likely; the mayor must understand the economic underpinnings of the community. Because of the importance of Alaska Native for-profit and non-profits to our economy, I will be the Native liaison.

**Stodden** - Very likely; I have no difficulty interacting with Native people.

**Wilson** - Very likely; all of my staff will be keenly aware of the importance of good working relations with Native Communities.

## EDUCATION

### ▶ As mayor, would you support or oppose increased funding for charter/alternative school programs such as Effie Kokrine Charter School?

**Bartos** - No response.

**Boddy** - Support; we need to modernize our approach to how the “next generation” of young people learn, and create productive environments for them to thrive.

## Candidates' Comments *(continued)*

**Hopkins** - Support; as a member of the Assembly, I support changing the Charter School enrollment computations to provide stability and sustainability for Charter Schools such as Effie Kokrine. I understand the importance of providing students with a variety of educational options to fulfill their potential. I saw this need first hand as a member of the School District's Voc-Ed Advisory Task Force which developed our stand alone Voc Ed High School. My wife, through her work at FNA, was involved with submitting the original charter school application to the state Department of Education for Effie Kokrine, and helped write the Early College grant application for the school; we spent many evenings discussing the importance of Effie Kokrine to Native students and I am committed to its continued success. On the Assembly, I voted to increase the School District's budget, allowing the District to direct funds toward Effie Kokrine when the school's budget was in jeopardy. I will continue to support efforts to expand and improve culturally relevant charter and alternative school program opportunities.

**Hutchison** - Support; excellent concept that deserves support.

**Stodden** - Oppose; they are having a hard time attracting students and don't need more funding. They need to become more mainstream. There is nothing taught there that can't be taught in any school. Make it more competitive.

**Wilson** - Support.

### VILLAGES

#### ▶ Do you feel the FNSB does or does not have an urban/rural divide problem?

**Bartos** - Does; the FNSB needs to work closer with the city to support efforts and provide better facilities.

**Boddy** - Does; there is a lack of cross cultural understanding and damaging stereotypes that need to be addressed.

**Hopkins** - Does; we should work to foster the economic urban/rural connection. Also, there is a cultural and social bridge that needs to be strengthened. As a member of the Governors' Climate Change Task Force on Immediate Needs, I looked at ways to reduce risk to Alaska's rural communities. Families moving from rural to urban areas raise concerns of how villages will remain sustainable in the years ahead. I am aware of the ever increasing cultural, social and, probably most important, economic pressures that rural Alaskans face. Through my involvement as a board member on the Alaska Municipal League, I supported promoting rural issues as a major part of state wide policies that the legislature and governor must be aware of.

**Hutchison** - Does; the divide exists. It's economic and cultural in nature.

**Stodden** - - Does.

**Wilson** - Does.

#### ▶ Do you feel the FNSB should be doing more to improve relationships with Interior Villages?

**Bartos** - Yes; we are not doing enough as long term relationships are thought to be strained by either group

**Boddy** - Yes; even with programs like "Bush Friendly" and the encouragement of 800 numbers, there is little being done in the way of relationship building

**Hopkins** - Yes; the FNSB needs to reach out to the villages in order to identify the issues that are important to all. With increased mobility to and from the villages, we are truly becoming one community.

**Hutchison** - Yes; I'll establish relationships with other Interior mayors to look for solutions to common problems.

**Stodden** - Yes.

**Wilson** - Yes.

#### ▶ Do you support or oppose a rural preference for subsistence hunting and fishing?

**Bartos** - Support.

**Boddy** - Support; in the case of subsistence . . . preference overrides State Constitution

**Hopkins** - Support; I have always personally supported a rural preference. Finding the details to get to a workable statewide solution is still ahead of us. However, I am not one to say "no" to a rural preference because I understand how it could be necessary to support a subsistence lifestyle.

**Hutchison** - Support; I was taught not to hunt in areas Natives hunted because they needed the meat more than I.

**Stodden** - Support; Definitely prefer a rural preference.

**Wilson** - Support.